



Haringey Council

Report for:	Housing and Regeneration Scrutiny Panel 30 th September 2014	Item Number:	
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Title:	Work programme – development and monitoring
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Report Authorised by:	Cllr Charles Adje, Chair, Housing and Regeneration Scrutiny Panel
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Lead Officer:	Martin Bradford, Scrutiny Officer, Corporate Governance Martin.bradford@haringey.gov.uk
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Ward(s) affected: All	Report for Key/Non Key Decisions:
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1. Describe the issue under consideration

- 1.1 This is a report to support the Housing & Regeneration Scrutiny Panel in agreeing a work programme for 2014/15. It details how the work programme was developed and contains a forward plan, identifying what issues will be looked at and when in the year ahead.

2. Recommendations

- 2.1 The panel is requested to:
- 1) To note the work programme report;
 - 2) Consider upcoming Cabinet decisions relevant to this remit of this panel and raise any questions as it sees fit;
 - 3) To agree any updates and confirm the future work programme for 2014/15.

3. Other options considered

- 3.1 Work programme items have been developed in consultation with Cabinet members, senior officers and panel members with the agreement of the Chair of the panel.

4. Work programme development

- 4.1 The work programme is a fixed item on the agenda of each meeting of the Housing & Regeneration Scrutiny Panel. This is to enable the panel to oversee and monitor its plan of work in the year ahead.
- CfPS review

- 4.2 A review was undertaken by the Centre for Public Scrutiny to assess the structure and remit of scrutiny bodies in Haringey. As part of this review, the CfPS consulted the Leader of the Council, Leader of the Opposition, past and present members of Overview & Scrutiny members, senior council officers and scrutiny officers.
- 4.3 The review recommended that the Overview & Scrutiny Committee remains the overarching scrutiny body and continues to oversee the work of scrutiny panels. Whilst it suggested that the number of panels remain the same (at four), it was proposed that their remits are amended. These were agreed by the Overview & Scrutiny Committee and are as set out below:
- Adults & Health;
 - Children & Young People;
 - Environment & Communities;
 - Housing and Regeneration.
- 6.2 As part of this review a long-list of possible topics for inclusion within the scrutiny work programme for 2014/15 were identified. These are contained in Appendix A.

Scrutiny Cafe

- 6.3 The Overview & Scrutiny Committee held a consultation event (Scrutiny Cafe) in July 2014 at which members of the Committee Overview & Scrutiny Committee, other non-executive members, senior officers and local partners (NHS, Police) all participated.
- 6.3 From this consultation process a number of priorities were identified for the Housing and Regeneration Scrutiny panel to consider, these included:
- Support to tenants in the private rented sector
 - Ensuring regeneration delivers social benefits – procuring social value
 - Energy efficiency within homes
 - Unification of local Housing Service - corporate programme
- 6.4 These suggestions were ratified by Overview & Scrutiny Committee at its meeting on the 31st of July 2014, on the understanding that panel Chairs would meet with Cabinet members and senior officers to identify how scrutiny could positively contribute and where appropriate, to scope and plan work.

Consultation with Cabinet members and senior officers

- 6.5 The Chair of the Housing and Regeneration Scrutiny Panel met Cabinet members and senior officers relevant to the remit of the panel:

• Cabinet Member for Planning
• Cabinet Member for Housing and Regeneration
• Director of Regeneration, Planning & Development
• Assistant Director of Regeneration
• Head of Development Management and Enforcement
• Head of Commissioned Services
• AD Corporate Property & Major Projects
• Housing Improvement Manager

- 6.6 As well as discussing topics suggested through the consultation (as in 6.2) Cabinet Members and senior officers were also invited to suggest alternative topics for the work programme and to identify other areas that may benefit from scrutiny involvement (e.g. Items from the Forward Plan, Progress reports on key council priorities; Annual service reports or inspection reports).

7.0 Agreed work programme areas

- 7.1 Further to the discussions above, and in confirmation with the panel, it has been agreed that the Housing & Regeneration Panel incorporate the following issues within its work programme for 2014/15.

Project (depth piece of work undertaken by the panel)

Delivery of affordable housing (particularly in relation to infill sites);

- How is the Council performing?
- Are there any processes that can speed up homebuilding, what can be learnt from other authorities in respect of:
 - New legal structures that might assist this
 - What new financial structures might assist this
 - Funding streams available to support this – e.g. right to buy, HRA.

Short reports (as produced by relevant services to the panel)

- Update on Housing Unification and Improvement Programme – there is particular interest in respect of the prospective closure of APEX house and future customer service arrangements for housing service clients;
 - Haringey Housing Strategy – the panel will be involved in the consultation as agreed with AD for regeneration;
 - Homelessness Strategy – the panel would like to be involved in the consultation or preparation of this report;
 - Haringey Preferred Partnership Agreement (with Registered Housing Providers);
 - Update on Tottenham Regeneration plans;
 - Homes for Haringey – to invite Managing Director of Homes for Haringey together with Head of Commissioned Services;
 - Update on those properties owned by the council which are occupied by guardians number, how long they have been empty, and when heading back in to use;
 - Asset Management Programme (particularly plans to dispose those properties/sites surplus to requirements and those that could potentially be used for social housing);
 - Future plans for the Councils Community buildings.
- 7.2 The scheduling within the work programme of the above is as set out in the Housing and Regeneration Scrutiny Panel forward plan (Appendix A).

Performance Monitoring

- 7.3 To minimise duplication, it has been agreed that general performance monitoring would be undertaken by Overview & Scrutiny Committee (in line with Cabinet timetable). Scrutiny panels however, would monitor the performance of up to 3 key

service areas within their remit. The Housing & Regeneration Panel agreed that it would monitor:

- Planning Enforcement – this will be incorporated into Cabinet Member for Planning Q and A sessions.
- Provision of affordable homes – this will be incorporated within the panel project (as set out in 7.1)

Cabinet Member Question and Answer sessions

7.4 Under agreed scrutiny protocols, Cabinet Members will be invited to attend relevant scrutiny panels twice each year to discuss issues within their portfolio area. The format of Cabinet Q and A is not prescribed and can be varied according to local agreement between the Chair and Cabinet member. There is an assumption however, that questions will not be submitted (or answers provided) in advance of panel meetings.

7.5 Cabinet Members whose portfolio area that is covered by the Environment and Housing Scrutiny Panel are:

- Cabinet Member for the Environment
- Cabinet Member for Housing.

7.6 Appropriate Cabinet Members have been invited to attend the Housing & Regeneration Scrutiny Panel and have been scheduled in the to the forward plan (Appendix A).

Budget Scrutiny

7.7 The budget (Medium Term Financial Plan) is scrutinised by each Scrutiny Panel in their respective areas and subsequent reports with their recommendations to be ratified by Overview & Scrutiny Committee. The areas of the budget which are not covered by the scrutiny panels are considered by the Overview & Scrutiny Committee. As per protocol, the Vice Chair of the Overview & Scrutiny Committee shall be responsible for the co-ordination of the Budget Scrutiny process.

7.8 To allow the Overview and Scrutiny and scrutiny panels to scrutinise the budget in advance of it formally being set and convey those recommendations to the Cabinet, the following timescales (exact timings are still being finalised and agreed):

November 2014	Financial Planning (Budget) Monitoring: Cabinet 18 th November 2014
November 2014	Draft Medium Term Financial Plan (MTFP) published
December 2014	Government Spending Review (Autumn Statement)
8th December 2014	Housing and Regeneration Scrutiny Panel to scrutinise MTFP and any budget saving identified in its area of responsibility. Cabinet Members / Snr. officers attend to respond to panel questions
December 15th	Recommendations of scrutiny panels considered and approved by Overview & Scrutiny Committee
3rd February 2015	Final Budget Scrutiny Report approved by OSC

10th February 2015	OSC recommendations from the Budget Scrutiny process, ratified by the OSC, referred to Cabinet. As part of the budget setting process, the Cabinet will clearly set out its response to the recommendations/ proposals made by the OSC in relation to the budget.
23rd February 2015	Budget setting at Full Council

Cabinet Forward Plan (pre decision scrutiny)

- 5.12 In considering its future work plan, the Housing & Regeneration Scrutiny Panel may wish to consider or note the Council Forward Plan (future key decisions taken by the Cabinet). Items or decisions to be taken by Cabinet (up until November 2014) and which fall within the remit of this panel are given below.

Cabinet Date	Item	Decision
14/10/14	Adoption of Planning Obligations Supplementary Planning Document (SPD)	The report seeks agreement to recommend the adoption of the Planning Obligations SPD by Council (Cabinet Member for Planning and Director for Regeneration, Planning and Development)
	Hornsey Town Hall - Options Appraisal	The report will set out the results of the options appraisal for the future of Hornsey Town Hall (Cabinet Member for Planning and Director for Regeneration, Planning and Development)
	Investment Framework for Wood Green	The report will seek approval for the vision, aims, objectives, core principals, timing and resources for the programme management of the investment Framework for Wood Green (Cabinet Member for Housing and Regeneration and Assistant Director for Regeneration)
	A Draft Housing Strategy for Haringey	To agree a draft Housing Strategy prior to consultation. The strategy will set out Haringey's proposed vision, ambitions and priorities for housing in the borough for the next 10 years (Cabinet Member for Housing and Regeneration and Director of Regeneration, Planning and Development)
	Approval of a Tenancy Strategy	The Localism Act 2011 requires the Council to publish a Tenancy Strategy that sets out its approach to tenure reform. The report also sets out the approach to the Affordable Rent model (Cabinet Member for Regeneration and Housing and Interim Chief Operating Officer)
	Homelessness Strategy	There is a statutory obligation to keep the Homelessness Strategy under review. This Strategy sets out the approach of the Council and key partners

		in preventing and managing homelessness (Cabinet Member for Regeneration and Housing and Interim Chief Operating Officer)
	Approval of a Revised Housing Allocation Scheme	The report seeks agreement to changes to the Allocation Scheme. This statutory Scheme sets out which households are eligible to be placed on the Housing Register and how they are prioritised for permanent lettings (Cabinet Member Housing and Regeneration and Deputy Director for Community Housing Services)
	Housing Lift Modernisation Programme 2014-2015	The report seeks approval to the replacement of lift car doors and lift room machinery (Cabinet Member for Housing and Regeneration and the Interim Chief Operating Officer)
18/11/14	Local Plan Making- Council's Preferred Options for Tottenham Area Action Plan, Sites Allocations and Development Management Development Plans (DPDs)	This report seeks approval to consult on three emerging Local Plan Documents (Regulation 18). These draft Development Plan Documents (DPDs) will set out Council's preferred options for Tottenham Area Action Plan, Sites Allocations DPD and Development Management DPD (Cabinet Member for Planning and Assistant Director Planning)
	Statement of Community Involvement	This report seeks Members' approval for public consultation on the Council's revised draft Statement of Community Involvement (SCI). This documents sets out the consultation framework for and development management decisions. The existing SCI needs updating in light of National Planning Policy Framework, Localism Act and the recent Scrutiny Committee recommendations (Cabinet Member for Communities and Deputy Chief Executive)
	Tottenham Area Action Plan Regulation 18 Consultation Document	This report seeks approval to consult on the Regulation 18 Tottenham AAP. The AAP will deliver a comprehensive spatial strategy for Tottenham which will help to create a framework for land assembly and investment that makes place shaping a reality in line with national, regional and local planning priorities (Cabinet Member for Planning and Assistant Director Planning)

5.13 As the Council forward plan only identifies those key decisions up until November 2014, it is expected that Cabinet Members will highlight key decisions (e.g.

strategies, policies or service changes) at relevant Q and A sessions and identify where scrutiny could contribute.

6. Comments of the Chief Financial Officer and Financial Implications

- 6.1 The costs of preparing this report have been met from within existing budgets. It is expected that undertaking Scrutiny reviews will largely involve contributions from existing staff and thus can be contained within current budgets, if additional expenditure is required to undertake reviews then appropriate authority should be received before spend takes place.

7. Comments of the Assistant Director of Corporate Governance and Legal Implications

- 7.1 The Assistant Director of Corporate Governance has been consulted on this report.
- 7.2 The work programme and any subsequent reports and recommendations that each panel produces must be approved by the Overview & Scrutiny Committee.

8. Equalities and Community Cohesion Comments

- 8.1 Overview and scrutiny has a strong community engagement role and aims to regularly involve local stakeholders, including residents, in its work. It seeks to do this through:
- Helping to articulate the views of members of the local community and their representatives on issues of local concern
 - Bringing local concerns to the attention of decision makers and incorporate them into policies and strategies
 - Identifying and engaging with hard to reach groups
 - Helping to develop consensus by seeking to reconcile differing views and developing a shared view of the way forward
 - Generating evidence to help identify the kind of services wanted by local people
 - Promoting openness and transparency; all meetings are held in public and documents are available to local people.
- 8.2 A number of engagement processes will be used to support the work of the Housing & Regeneration Scrutiny Panel and members will seek to include representation from a broad representation of local stakeholders. It is expected that any equalities issues identified during this process, will be highlighted and addressed in the conclusions and recommendations of individual reports produced by the panel.

9. Head of Procurement Comments

- 9.1 Not applicable.

10. Policy Implications

- 10.1 Recommendations for any policy developments arising from the work of the Housing and Regeneration Scrutiny Panel are agreed by the Overview & Scrutiny Committee before submission to Cabinet for approval.

11. Use of Appendices

- 11.1 The following appendices are included:

Appendix A - List of all work programme topics suggested through the CfPS review
Appendix B – Housing & Regeneration Scrutiny Panel Forward Plan

12. Local Government (Access to Information) Act 1985

Appendix A - List of all work programme topics suggested through the CfPS review

- Integration of health and social care
- Housing – private sector housing, tenants support.
- Universal credit and wider welfare reform – how prepared council is, how prepared community is.
- Mental health – CAMHS especially child to adult transition
- Waste management street sweeping
- Housing, land sales, social housing and regeneration
- Managing cuts
- Transformation programmes – fundamental to council's savings plans and future operation.
- Regeneration
- Community resilience e.g. different ways of working and working with community, existing groups, e.g. different ways of doing parks management
- Access to health services, tackling obesity
- Customer services - Channel shift and on-line services
- Public engagement and involvement
- Supporting parks
- Tackling childhood obesity
- Creating a high skills economy
- Post-16 education
- On-line services
- Munro report implementation
- Housing associations' compliance with planning permission conditions, management practices – engaging with external partners even where no formal powers
- Landlord licensing – get an evidence base for it, investigate IT, legal provisions – scrutiny could investigate details of what would work in Haringey
- Children – looking at academies and community schools comparisons, ensuring using all the authority's powers
- Care homes – ditto re looking at external providers on behalf of residents
- Scrutiny fulfilling role of looking at a range of providers as part of democratic representative role, facilitating council's role as enabler.
- Early help and prevention work - could be cross cutting
- Haringey 54,000 – contract with Impower, also safely bringing down numbers of children in care
- Adults social care and health integration
- Budget – strategy
- Service transformation – how are residents being involved

Appendix B - Housing and Regeneration Scrutiny Panel – Forward Plan (September 2014)

Meeting date	Planned Items
Tuesday 30th September 2014 18.30-21.30	<ul style="list-style-type: none"> • Panel Terms of Reference • Cllr Demirci Cabinet Q & A <ul style="list-style-type: none"> ○ General Update ○ Planning Enforcement monitoring • Panel Work Programme 2014/15 – to approve • Panel Project - Affordable Housing – to approve scope
Monday 3rd November 2014 18.30-21.30 Council Chamber	<ul style="list-style-type: none"> • Cllr Strickland, Cabinet Q & A • Housing Unification & Improvement Programme – update and plans (Catherine Illingworth) • Haringey Housing Strategy - consultation (Michael Kelleher) • Homes for Haringey - Andrew Billany & Mustafa Ibrahim (tbc) • Haringey Preferred Partnership Agreement - with Housing Associations (Michael Kelleher) • Work Programme Update
Monday 8th December (Budget) 2014 18.30-21.30	<ul style="list-style-type: none"> • Medium Term Financial Plan - Savings and investment proposals, capital expenditure (Cllr Strickland, Cllr Demirci and senior officers)
Thursday 22nd January 2015 18.30-21.30 Council Chamber	<ul style="list-style-type: none"> • Cllr Demirci Cabinet Q & A <ul style="list-style-type: none"> ○ Planning Enforcement monitoring • Current Asset Management Plan and update on disposal process of sites/ surplus to requirement (Jon McGrath) • Update on community buildings (Jon McGrath/ Charlotte Pommery) • Work Programme Update
Monday 2nd March 2015 18.30-21.30 Council Chamber	<ul style="list-style-type: none"> • Cllr Strickland, Cabinet Q & A • Work Programme Update

To schedule:

Homelessness Strategy - consultation

Empty Council properties and use of Guardians (number, length empty etc)

Economic Development & Growth Strategy

Panel Project

Delivery of affordable homes – evidence gathering sessions to be scheduled as per project scope.